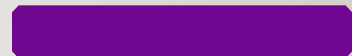


ASEAN Pulp and Paper Industry – Looking into its Cost Competitiveness

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Agenda

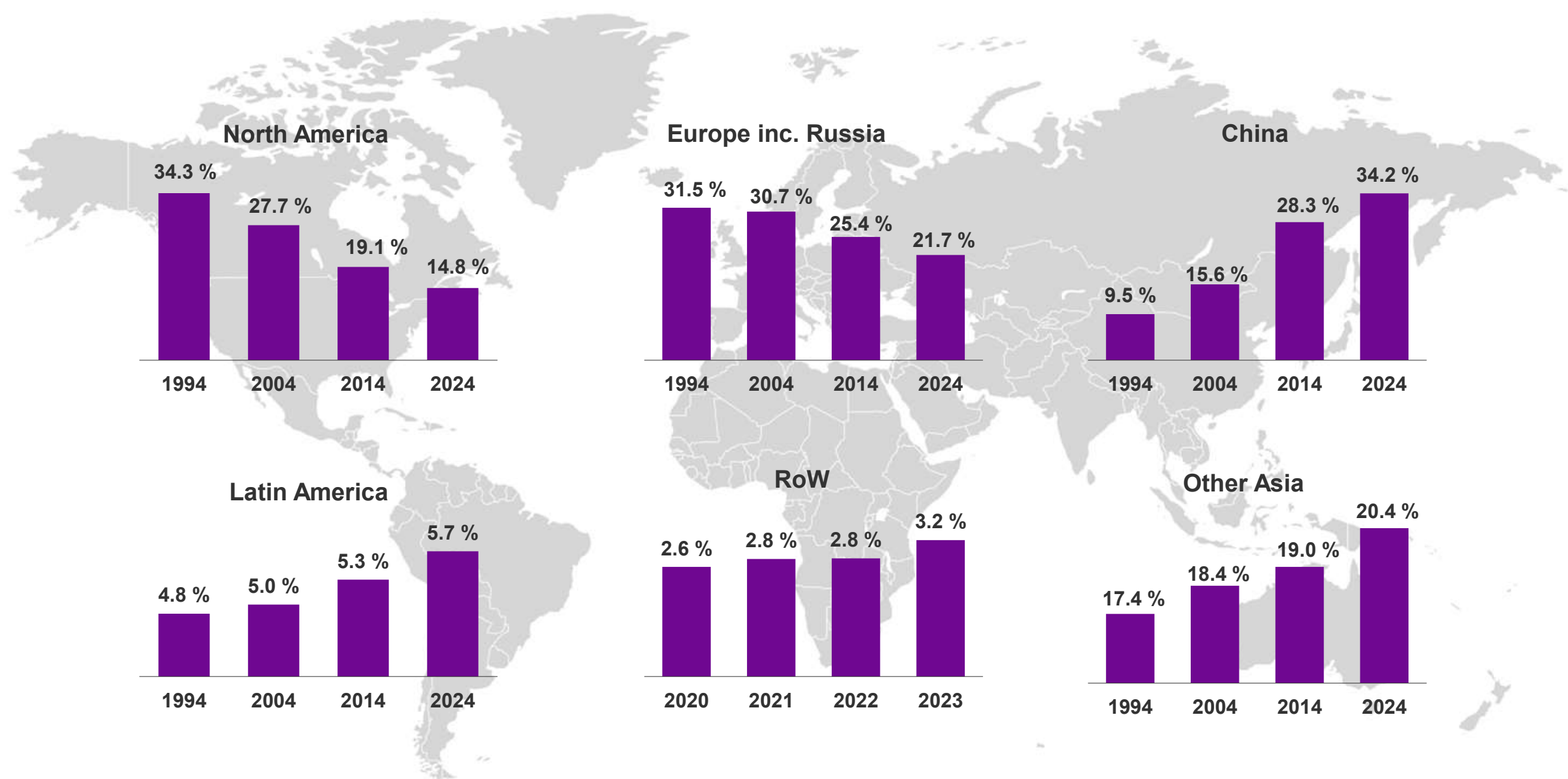


- Global capacity trends and regional shifts
- Containerboard: asset quality and cost competitiveness
- Energy, fuel mix and carbon intensity

Global paper and board capacity shifting steadily toward Asia, driven mainly by investment in China and other Asia



Share of global paper production capacity by region

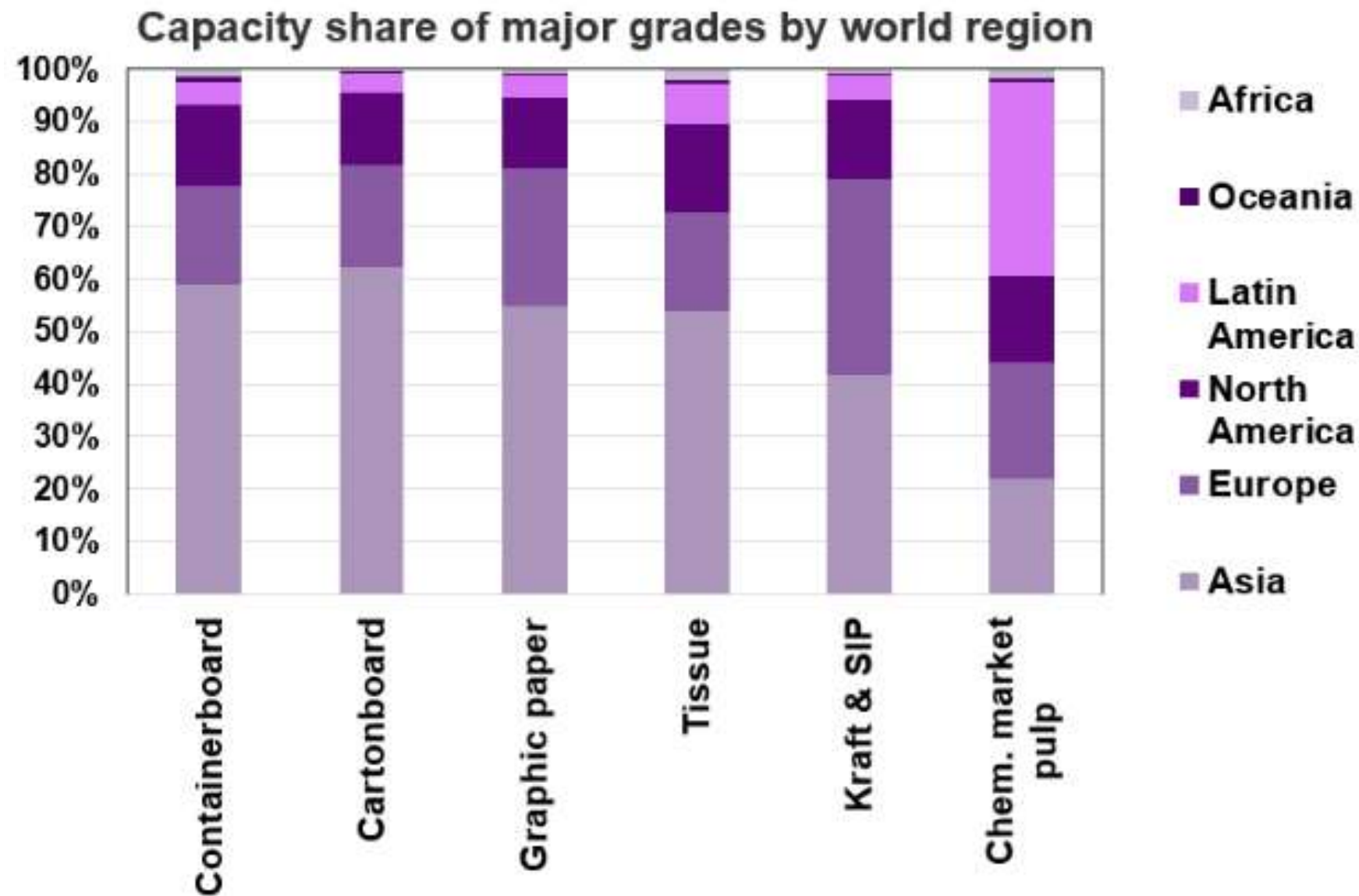


Asia now has the largest capacity share in all paper and board grades, Latin America leads in market pulp



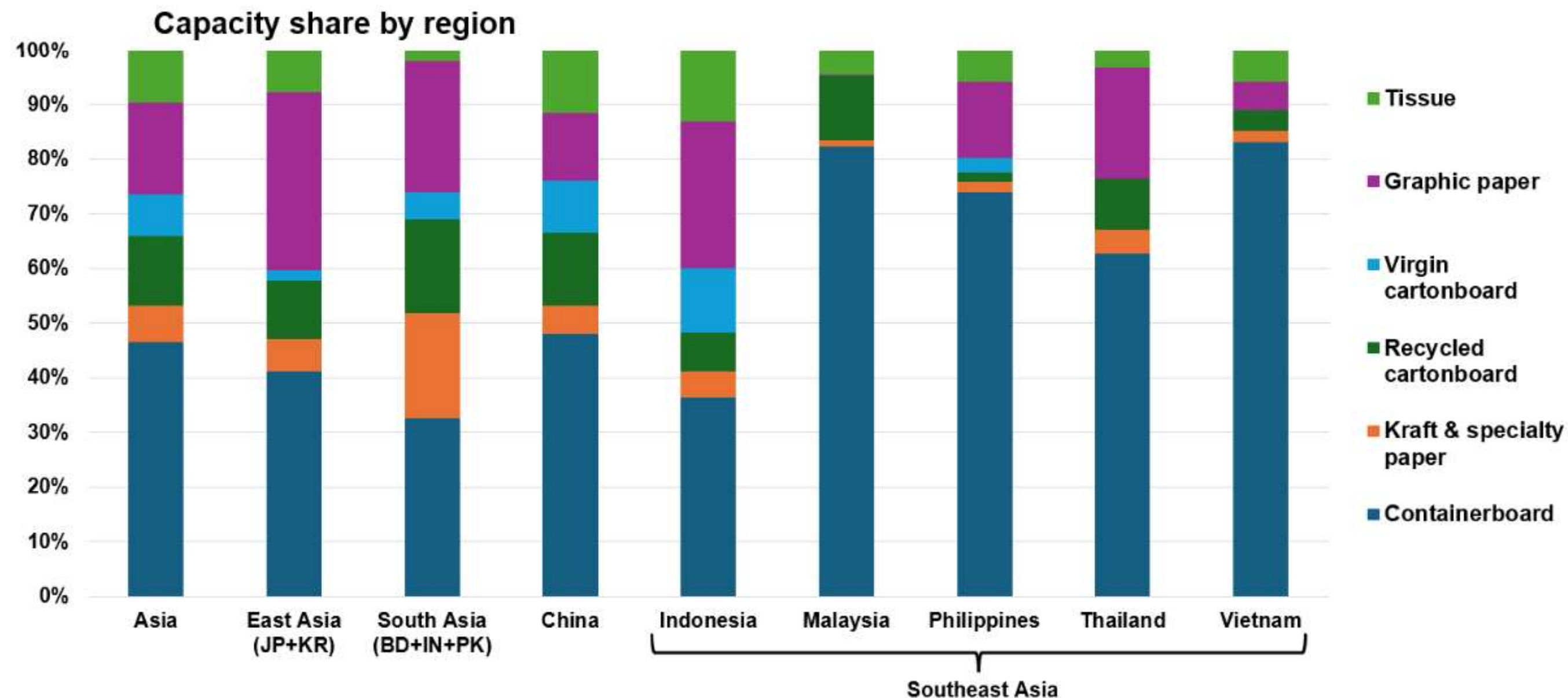
CONTAINERBOARD IS THE LARGEST GRADE

- Cartonboards and graphic paper are of similar size, while tissue, and kraft & specialty paper are much smaller markets.
- In the past decade, global capacity has increased for all grades except graphic paper, which is declining in most regions.
- Latin America has the highest chemical market pulp capacity while Europe (including Russia) and Asia are nearly equal.



Source: Fastmarkets

China accounts for nearly two-thirds of Asia's* paper and board capacity, other major Asian regions evenly matched



Source: Fastmarkets

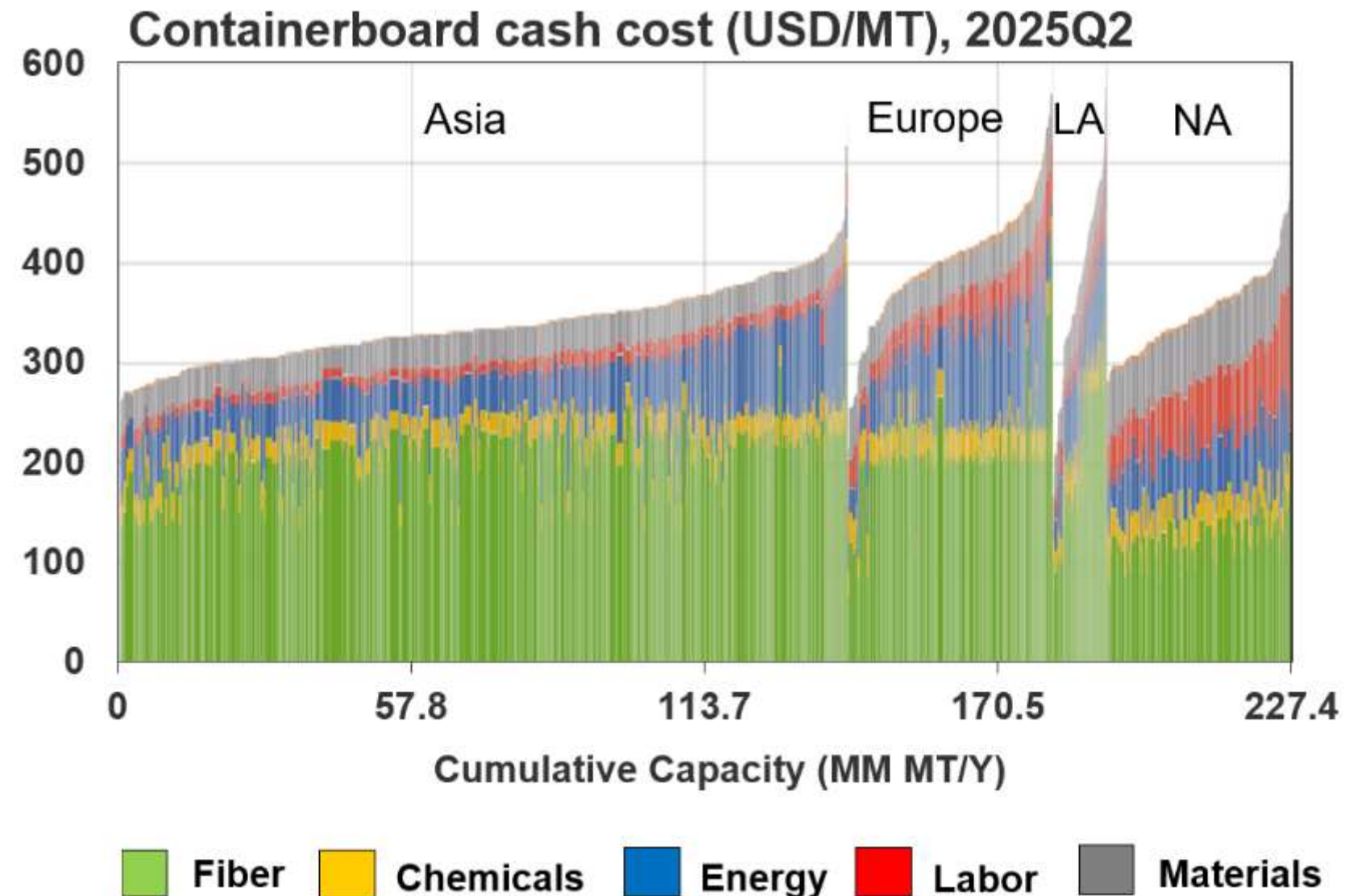
*Asia excluding Middle East and Central Asia

Unbleached containerboard cost curve shows Asia's dominant market share and highlights regional differences



REGIONAL COST PROFILES ARE DISTINCT

- **Production costs** vary significantly between regions; typically, fiber is the main cost driver in every region
- **Energy and labor costs** are often the ones that make the difference in regional competition, while logistics do play their part
- **Volatility is the greatest in fiber and energy costs**; especially market pulp, recycled fiber and energy costs tend to fluctuate due to local and global drivers

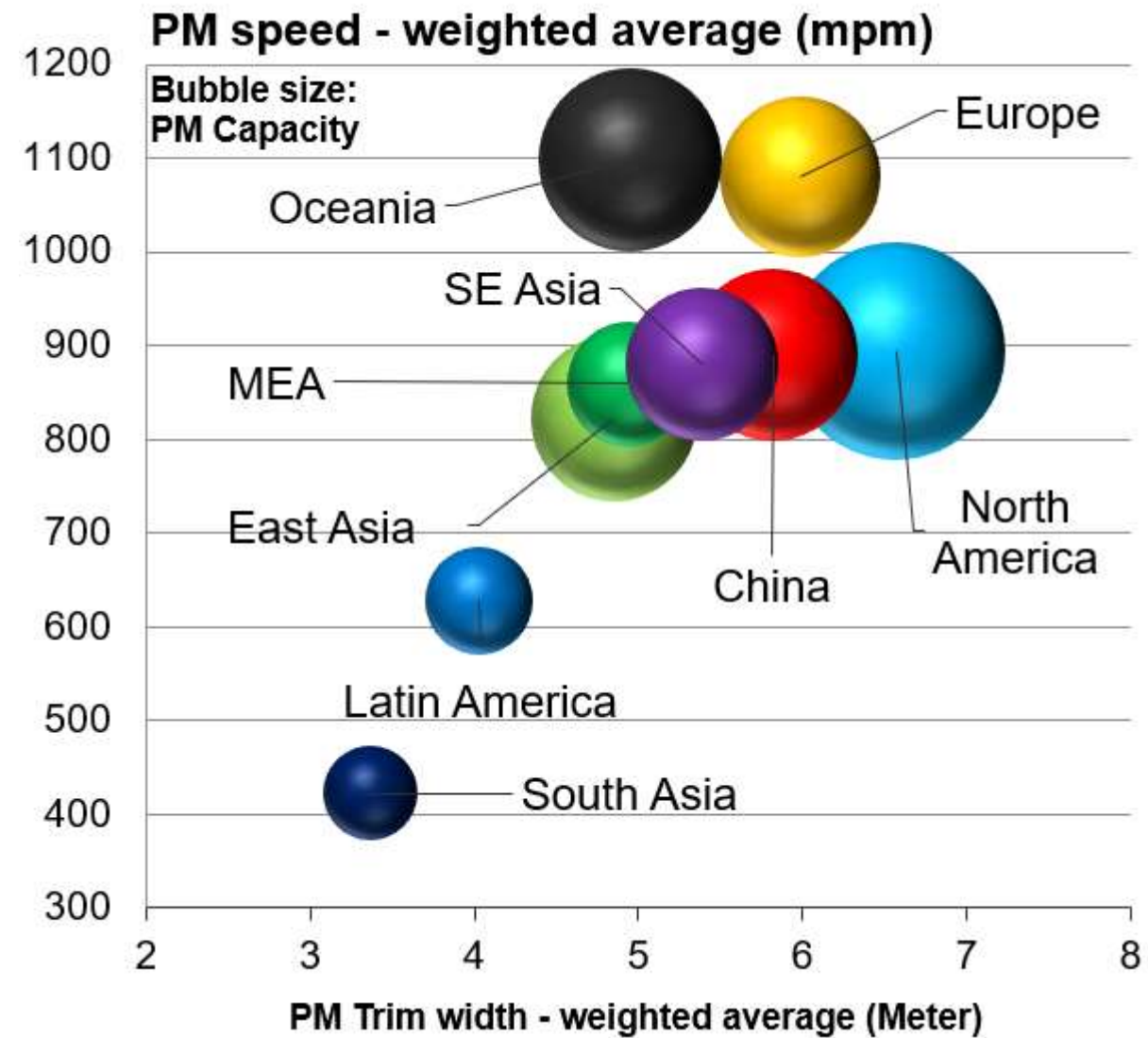
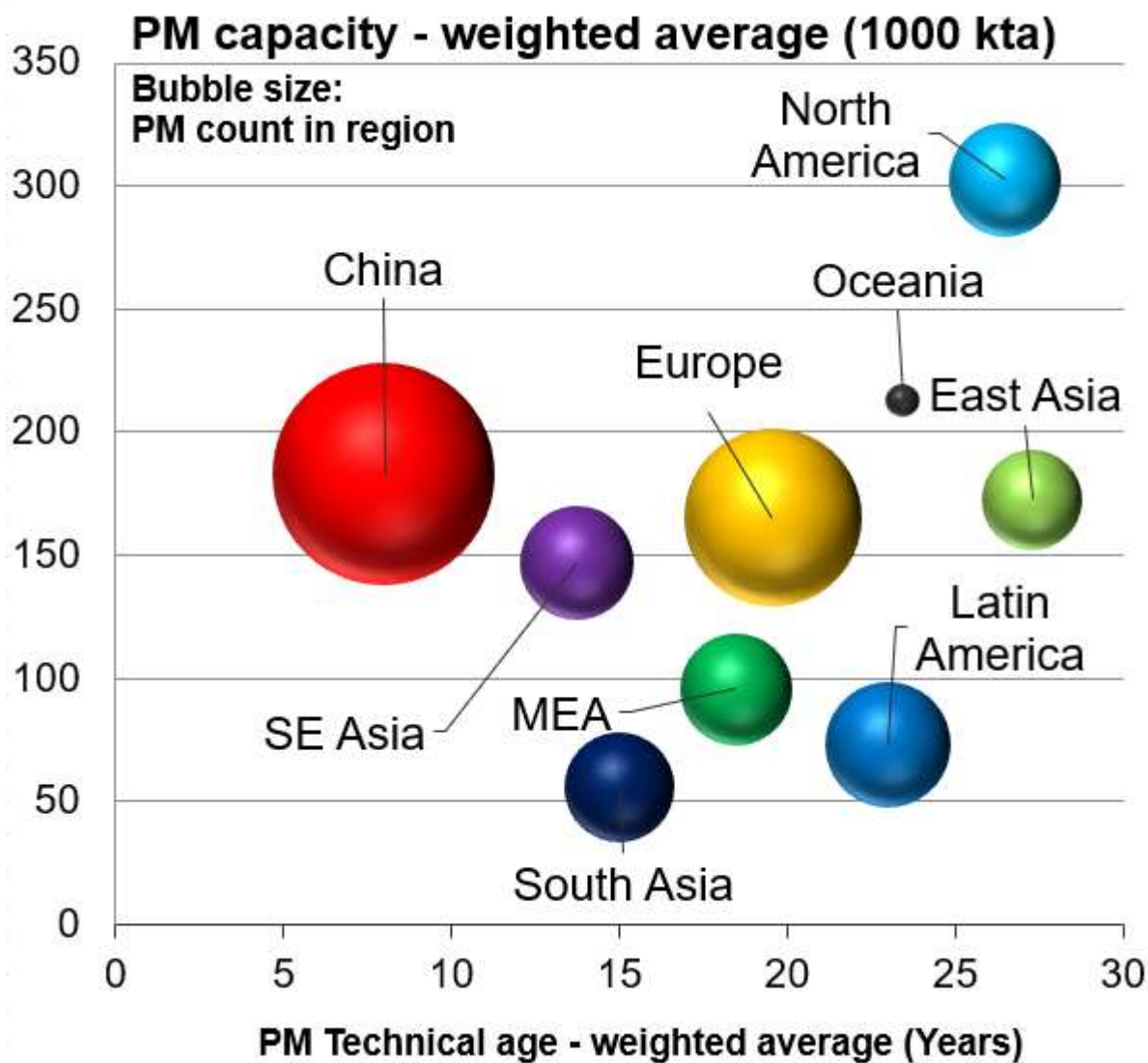


Source: Fastmarkets

Asset quality of global containerboard machines varies significantly by region



THE AVERAGE MACHINE IN CHINA AND SE ASIA IS RELATIVELY NEW, NA MACHINES ARE LARGE BUT AGEING

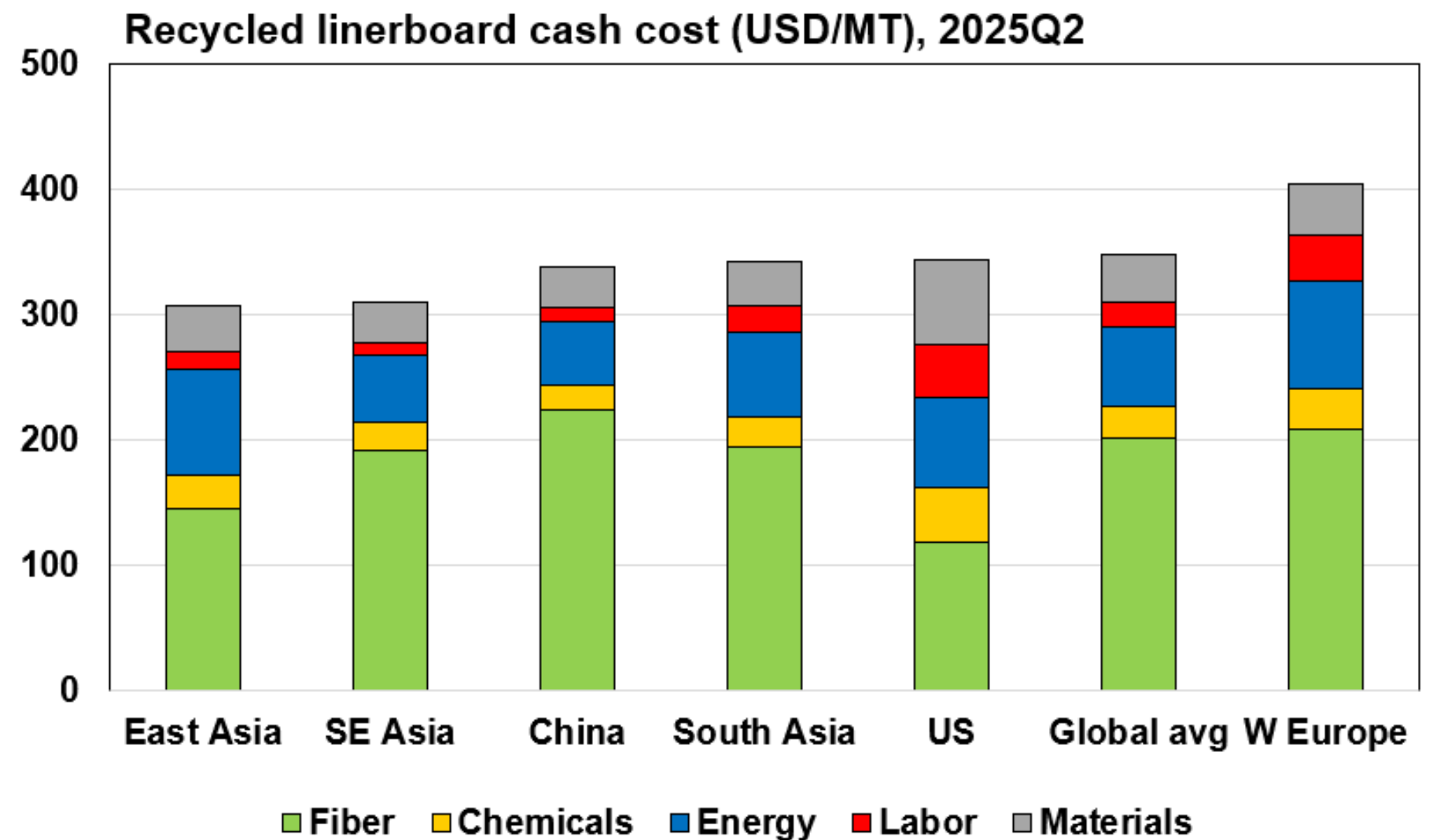


Recycled linerboard is a global commodity well-suited to benchmark cost competitiveness across regions



FIBER AND ENERGY ARE THE KEY COST DRIVERS

- **Fiber cost** in recycled linerboard production is determined by local and/or import recovered paper prices; share of fiber cost from total production cost varies widely between regions
- **Chemical** usage is relatively consistent in similar containerboard products, but input costs differ from region to region
- **Energy cost** combines consumption of fuel and electricity with regional energy prices. These can vary significantly between regions and are often highly volatile, which makes them an important cost item to monitor
- **Labor costs** combine the regional manhour cost with labor productivity — in general Asian countries have an advantage against Western Europe and North America



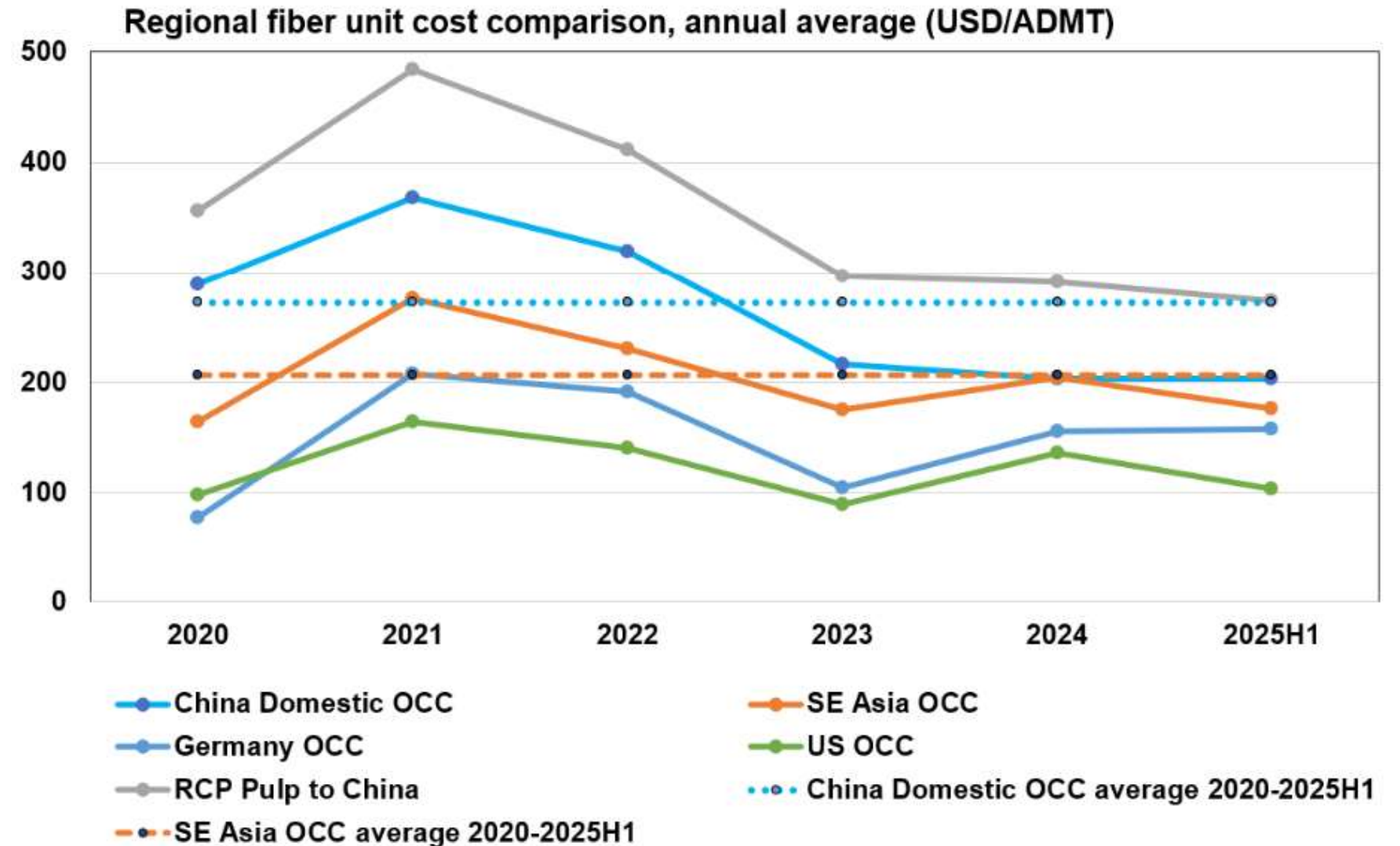
Source: Fastmarkets

In global comparison, Chinese and Southeast Asian recovered paper prices higher than in Europe or North America



CHINESE DOMESTIC OCC PRICES RELATIVELY STABLE SINCE 2023

- The **price gap** between Chinese domestic OCC and Southeast Asian OCC is key for the latter's competitiveness, especially if aimed for export markets
- Since the 2021 recovered paper import ban, Chinese containerboard mills have imported virgin UKP and recycled pulp; some have also built integrated pulp lines to complement their fiber needs



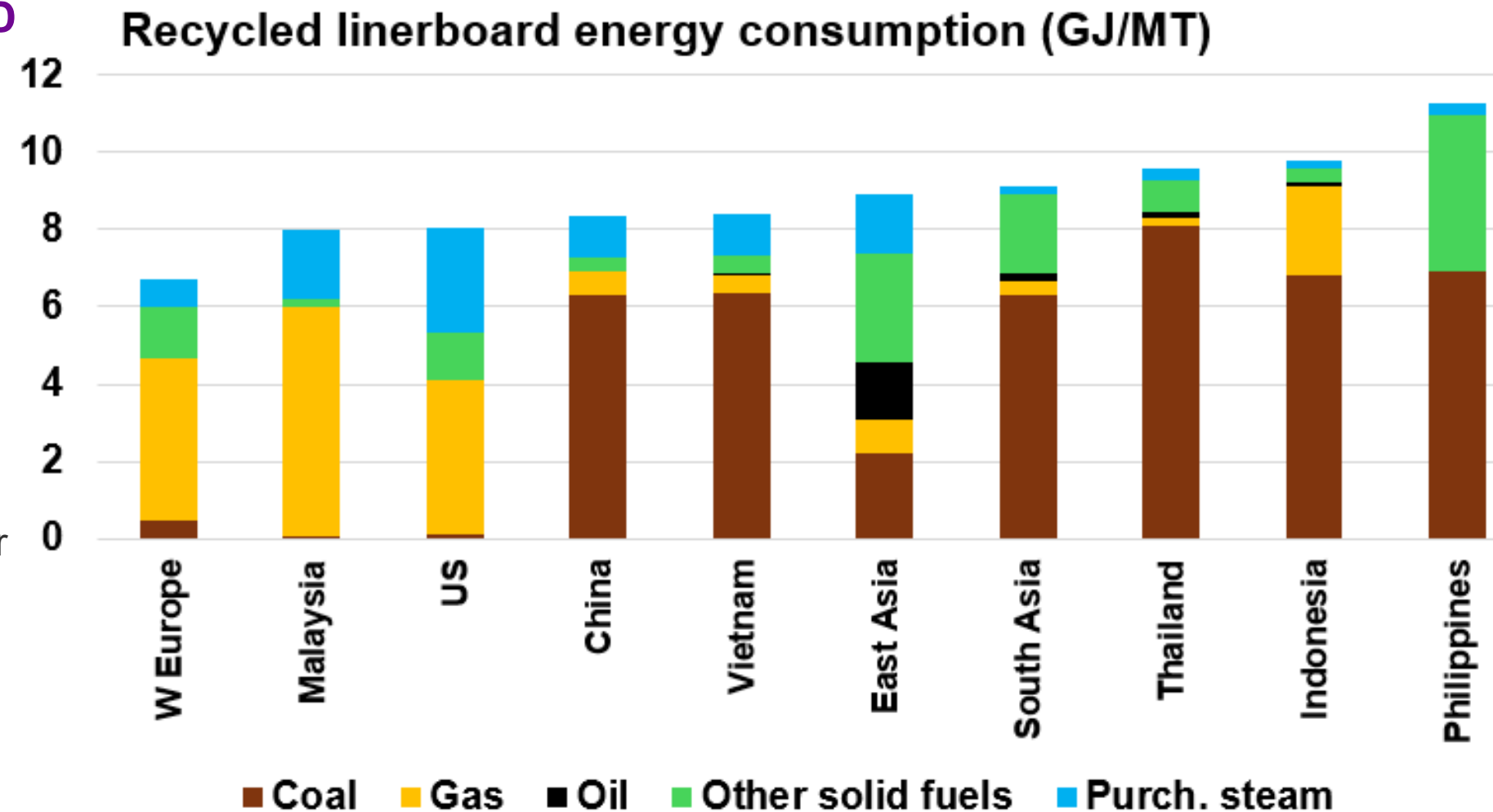
Source: Fastmarkets.

Recycled linerboard total energy consumption is relatively stable while the average fuel mix varies significantly by region



ASIA USES MORE COAL WHILE US AND EUROPE RELY ON GAS

- A mill's energy profile is affected by many factors: regional fuel and electricity costs, their availability, taxation, capex, regional policy etc.
- Recycled fiber-based mills do not have the advantage of “free fuels,” such as black liquor or bark, which increases the need for purchased (fossil) fuels



Source: Fastmarkets

Mill electricity and steam generation are directly linked to its fossil CO₂ emissions



FOSSIL CO₂ EMISSION CATEGORIZATION BY GHG PROTOCOL

Scope 1

- Direct fossil CO₂ (or CO₂e) emissions owned or controlled by a company, essentially related to burning fuels at the mill

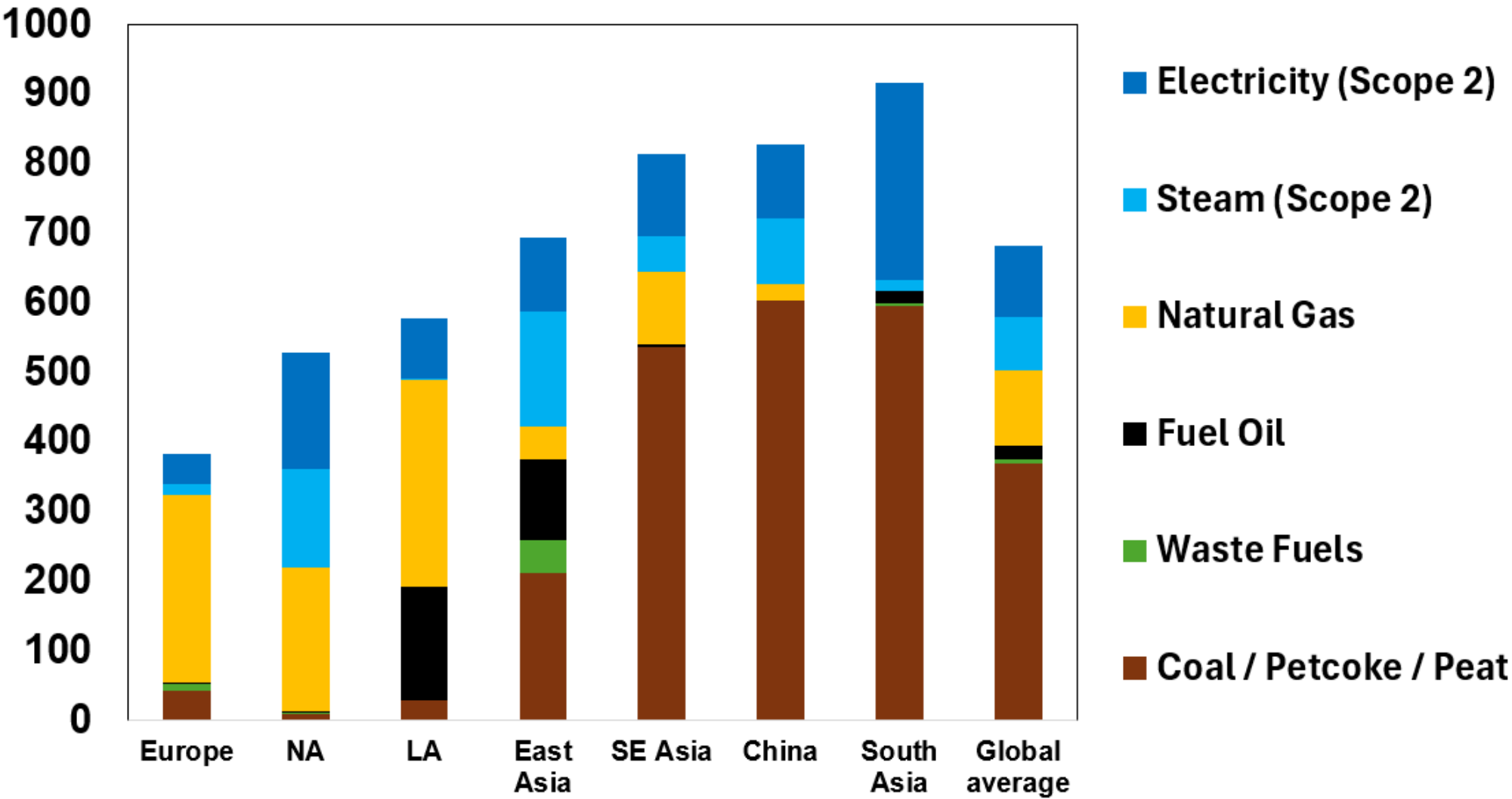
Scope 2

- Indirect fossil CO₂ (or CO₂e) emissions related to externally purchased electricity and purchased steam

Scope 3

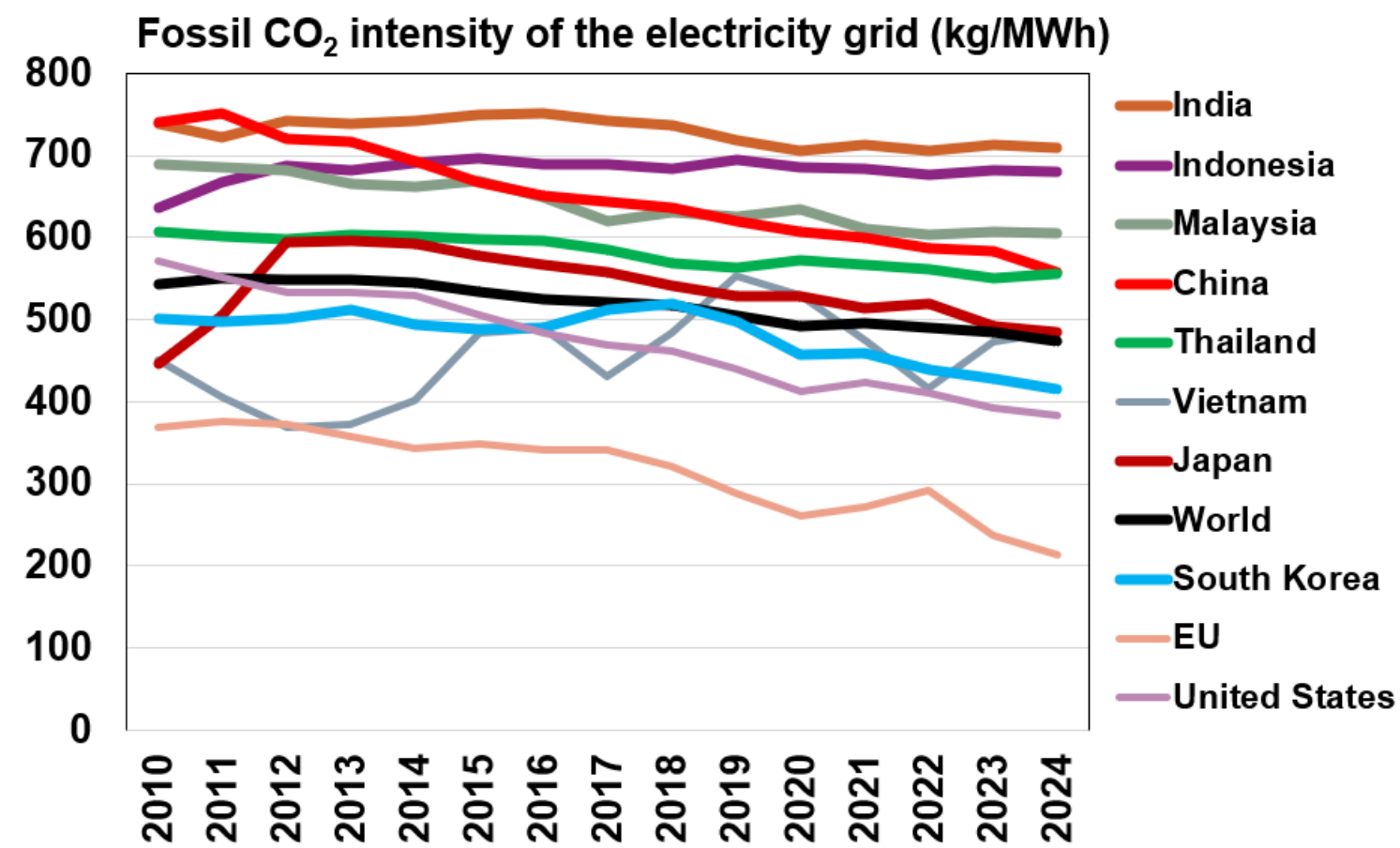
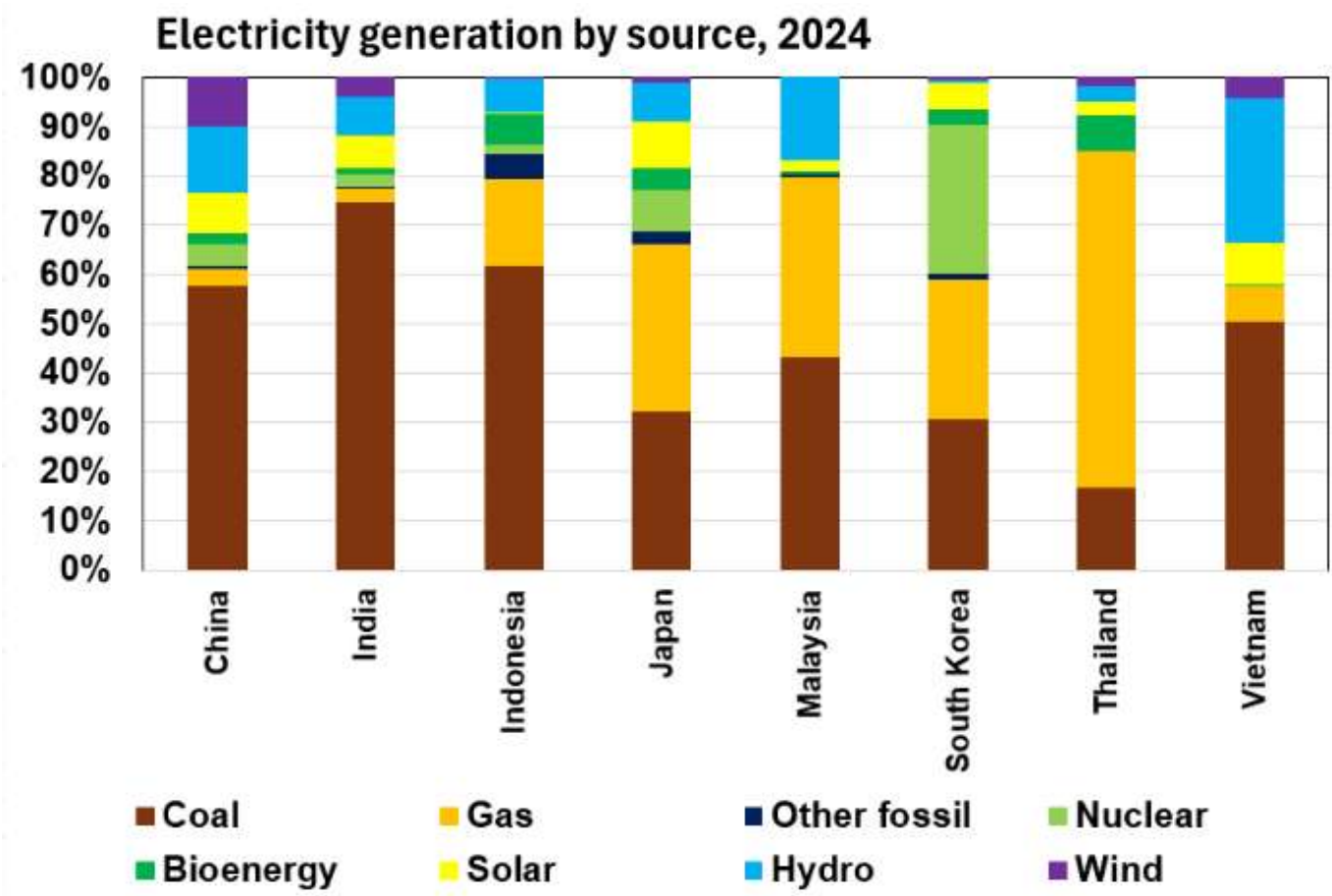
- All other indirect GHG emissions generated by a company's value chain, e.g., purchased fiber, chemicals, packaging, etc.

Recycled linerboard fossil CO₂ emissions (kg/MT), Scope 1+2, 2025Q2



Source: Fastmarkets

Many Asian countries have fossil CO₂ intensity above the world average due to high fossil fuel usage in electricity generation



Source: Ember Electricity Data Explorer, ember-energy.org

Cost competitiveness and carbon footprint are important factors in evaluation of potential pulp and paper suppliers



COST POSITION

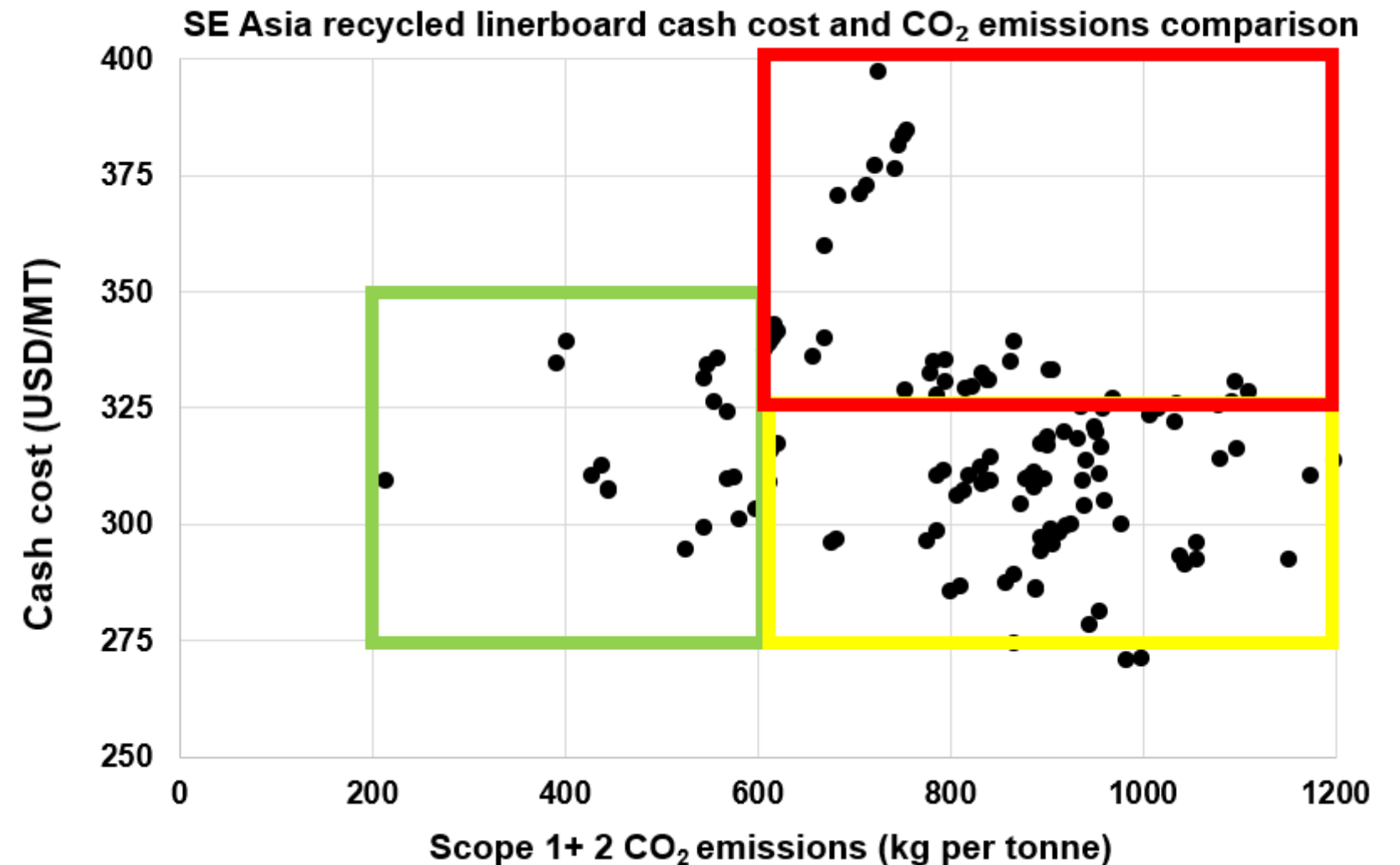
- Low-cost mills may not offer lower prices, but lower risk
- Low-cost mills are more likely to survive cyclicity
- Competitiveness often reflects being well-capitalized

CARBON FOOTPRINT

- Could more biofuel usage be a solution for ASEAN mills' high carbon emissions?
- Fuel mix is the key to cut costs and Scope 1 emissions
- Scope 2 emissions significantly vary between regions

CASH COST VS. CO₂ EMISSIONS MATRIX

- Matrix may help to decarbonize the supply chain
- Ideal suppliers have both low cost and emissions



Source: Fastmarkets

Summary



KEY TAKEAWAYS

- Asia continues to expand as the leading paper and board producing region
- Cost competitiveness varies across regions and products; Southeast Asia remains globally competitive
- Fiber and energy costs are the key drivers to monitor, as they can change rapidly
- High share of fossil fuels in both electricity generation and paper mill heating poses a challenge to reducing carbon intensity in Asia
- Low carbon footprint can be a competitive advantage

Thank you for your attention!

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